



ALLIANCE FOR THE PROTECTION OF CHILDREN

Quarterly Report: October 1, 2017 to December 31, 2017

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I. DEC/DDL REQUIREMENTS

| a. | USAID Award Number | Cooperative Agreement No. AID-521-A-16-00004 |
|----|-------------------------------------|---|
| b. | USAID Objective Titles | USAID/Haiti: Protection of human rights, |
| | | specifically for vulnerable populations |
| c. | USAID Project Title | USAID Alliance for the Protection of Children |
| | | USAID Alliance pour la Protection des Enfants |
| | | USAID Alyans Pwoteksyon Timoun |
| d. | USAID Program Area and Program | Human Rights, Democracy Governance (Program |
| | Element | Area DR6.1: Human Rights Systems, Policies and |
| | | Protection) |
| e. | Descriptive Title | Year 2, QR 1, October 1, 2017 – December 31, 2017 |
| | | |
| f. | Author Names(s) | Amy West – Project Director |
| | | Patrick Camille – Chief of Party |
| g. | Contractor Name | American Institutes for Research (AIR) |
| | | 1000 Thomas Jefferson Street, NW |
| | | Washington, DC 20007 |
| h. | Sponsoring USAID Operating Unit and | USAID/Haiti |
| | AOR | George Revolus, AOR |
| i. | Date of Submission | January 25, 2018 |
| j. | Language of Document | English |

2. PROGRAM OVERVIEW

| Project Name: | Alliance for the Protection of Children (formerly Combatting Violence Against Children Program) | | | |
|-------------------------------------|---|--|--|--|
| Activity Start Date and End Date: | July 26, 2016 – July 25, 2019 | | | |
| Name of Prime Implementing Partner: | American Institutes for Research 1000 Thomas Jefferson Street, NW Washington, DC 20007 | | | |
| Contract Number: | Cooperative Agreement No. AID-521-A-16-00004 | | | |
| Reporting Period: | Year 2, Q1, October 1, 2017 – December 31, 2017 | | | |

2.1 Program Description

The Alliance for the Protection of Children (APC), or Alliance pour la Protection des Enfants (formerly referred to as the Combatting Violence Against Children Program), is a U.S. Agency for International Development (USAID)-supported activity implemented over the course of three years by the American Institutes for Research (AIR). The APC supports strategic objectives on the part of USAID and the Government of Haiti (GoH) to strengthen the protection of vulnerable children. The APC aligns with Haiti's National Child Protection Strategy (SNPE) and contributes to Objectives 3, 4, and 5, as well as existing laws governing the protection of children in Haiti. We work in partnership with State Institutions such as the Institut du Bien-Être Social et de Recherches (IBESR), the Comite National sur la Lutte contre la Traite des Personnes (CNLTP), the Brigade des Police des Mineurs (BPM) and other partners such as Lumos, Zanmi Lasante (ZL) and Restavèk Freedom/OPREH (RF). In December, we added two new partners in consideration of the Year 2 Workplan: Terre Des Hommes-Lausanne (TDH-L) and ENPAK. We envision collaboration with other government agencies, ministries, and ongoing partnership with United Nations agencies such as UNICEF and UNHCR, as well as community-based and local nongovernmental organizations in Haiti. We prioritize child protection through this program, specifically through reducing violence against children; mitigating the trafficking and forced labor of children; protecting unaccompanied and separated migrant, stateless, and refugee children; integrating street children into safer learning and care spaces; preventing the separation of children from their families; and exploring alternative care and protection services. The Alliance for the Protection of Children has four distinct phases: (1) Research; (2) Design of Pilot Interventions; (3) Implementation of Pilot Interventions; and (4) Evaluation and Learning. In this first quarter of Year 2, we have engaged in phase 2.

3. OVERVIEW OF ACTIVITIES

3.1 Progress Narrative

This report for the period of October 1, 2017 to December 31, 2017 outlines the activities for the Alliance for the Protection of Children (APC) project. The team's overarching goal in Year 2 is to

move beyond the research phase of Year 1 and leverage Haitian voices, experiences and knowledge as well as existing evidence to inform and achieve the reduction and prevention of violence against children in Haiti through implementation of pilot interventions. To do so, AIR continues to engage Haiti-based local NGOs as sub-partners in order to strengthen the design of child protection activities and reach agreement on priority interventions. This report will address the steps that AIR has taken at the request of USAID to strengthen its ability to meet the expected intermediary results, highlighting the changes in the structure of the project moving from Year 1 to Year 2 and engaging in stronger relationship-building with the Government of Haiti (GoH). The report also covers the process of drafting a new workplan as part of phase 2 design of pilot interventions and preparing for the start of activities once the workplan is approved.

3.1.1 Exchanges and Meetings with USAID as part of Year 2 Planning

Upon USAID's assessment of the project in September 2017, it was recommended by USAID Haiti that APC: (1) increase its local staff to expand its field footprint, (2) strengthen the relationship with central government authorities (IBESR, CNLTP and BPM), and (3) ensure that Year 2 and 3 implementation activities were aligned with and complement efforts to support the National Strategy for Child Protection (SNPE) and the work of the National Committee to Combat Human Trafficking (CNLTP).

Following up on the lessons learned from Year 1 and the recommendations provided by USAID, the AIR home office proceeded with the recruitment of a Chief of Party (COP), Deputy Chief of Party (DCOP), and a Technical Lead (TL), and two Community Development Officers (CDOs). As such, the project's organizational chart was modified, roles and responsibilities of the staff were revised, and a new workplan was conceptualized and drafted, taking into account the recommendations of USAID.

Two meetings took place at USAID with the onboarding of the COP, DCOP and Technical Lead for the APC project. The first meeting took place on December 5, 2017 and the purpose was to introduce the new project management members during which USAID's expectations were expressed and a productive exchange on the planning needed for developing a collaborative inclusive Workplan with partners took place. A second meeting happened on December 18, 2017 during which progress on the workplan was discussed.

3.1.2 Recruitment of New Staff

The three new senior leaders of the project are: Patrick Camille (Chief of Party), Melodie Cerin (Deputy Chief of Party), and Myriame Elvariste (Technical Lead).

The COP and DCOP will work closely with State Institutions to ensure ongoing collaboration, information and resource sharing, and capacity building at the central level. The Technical Lead will work with government and NGO partners with her team of Community Development Officers and Specialist(s) at the department and community level. Further, a Monitoring and Evaluation

(M&E) Officer will be hired to support project monitoring, evaluation, and learning. And, plans have been put in place to hire a second driver, an office assistant and possibly a third CDO.

The COP and DCOP will serve as primary points of contact to USAID as representatives of AIR's field office. The Project Director will continue as the primary point of contact for the cooperative agreement and technical direction from the home office and is also a point of contact for AOR/AO communications.

3.1.3 Taking into Account the Priorities of the Haitian Government in the Alliance for the Protection of Children 2018 Workplan

The APC team has conducted research, read, and analyzed policy documents to ascertain the priorities of the Haitian government on combatting violence against children, the trafficking of children, and the abuse of children to determine how best the project can contribute to the Haitian Government's child protection policy implementation, specifically Objectives 3, 4, and 5 of the SNPE. Other documents consulted were the Violence Against Children Survey Plan (PAN/VACS) and the Workplan of the CNLTP. Further, APC conducted research during Year 1 to provide additional understanding and evidence of factors that perpetuate or influence violence against children and factors that prevent, protect, or respond to violence against children or separation from their families. Further, APC engaged IBESR, BPM and CNLTP in several brainstorming meetings and workshops as part of drafting the Year 2 workplan – both to identify priorities and agree upon these, as well as to articulate action steps and a process for implementation.

Three key interventions surfaced from discussions with the GoH related to the Year 2 workplan and evolved in detail during several work sessions held across October – December 2017.

3.2 Work Sessions to Design Year 2 Workplan

Between October 2017 and December 2017, the APC staff held a number of key workshops and meetings to design and finalize the interventions of the project explained in detail below.

3.2.1 Brainstorming Meetings with Stakeholders

With USAID's assistance, on October 16th and 20th, 2017, AIR held a collective brainstorming meeting between representatives of USAID, AIR, IBESR, CNLTP, BPM, Lumos, GARR, Zanmi Lasante, Restavèk Freedom and ENPAK, during which three key interventions were designed for Year 2. They include:

- 1) Designing a behavior change communication campaign to be implemented at the national and community level;
- Offering support to communities that provide protection to the most vulnerable children and begin to address the causal factors that perpetuate negligence, abandonment, and the exploitation of children;

3) Contributing to the efforts of deinstitutionalization and increasing the number of accredited foster families.

Per the priority areas and objectives agreed upon in October 2017 with partners, APC began meeting with potential subaward partners to discuss concrete tasks within these three identified interventions (please see section 6.1 for the meeting occurrences). On December 13, 2017, in preparation for a validation meeting with IBESR on the details of the Year 2 Workplan, a preliminary meeting was held at the offices of AIR to ensure consensus and pre-approval among partners about the interventions being considered for the project moving forward. A draft of the Workplan was finalized after partners agreed on the key steps needed for effective implementation of tasks under each of the three intervention areas.

3.2.2 Meetings and Work Sessions with IBESR

On October 24, 2017, IBESR held a meeting with several organizations in preparation of Universal Children's Day. During this meeting, APC discussed and exchanged ideas on the theme for this day and each organization was responsible to organize activities for the week leading to Universal Children's Day. On November 20, 2017, AIR participated in the ceremony held by IBESR for the accreditation of foster families in Haiti. On this day, 76 new families were accredited and some families shared their experiences as new foster families.

On December 8, 2017, the COP and the DCOP met the leadership of IBESR to introduce themselves as representatives of the Alliance for the Protection of Children project in Haiti. Mme. Arielle Villedrouin and Diem Pierre promised their full support and welcomed the renewed collaboration. A workshop was planned for December 14, 2017 at the IBESR office to validate the interventions designed by AIR and its partners for inclusion in the Workplan.

On December 14, 2017 IBESR hosted a workshop with AIR and its potential subaward partners (Zanmi Lasante, Restavèk Freedom and ENPAK). Lumos was invited to attend but did not. During the workshop, Year 1 results were presented by Caroline Durena to provide the project context. Next, the Technical Lead, Myriame Elvariste, presented the detailed table of interventions and activities proposed for Year 2. The feedback received from IBESR and our partners during this workshop was used to finalize the description of the project interventions for the Workplan.

AIR will continue to participate in the monthly Groupe de Travail sur la Protection des Enfants (GTPE) meetings organized by IBESR. The GTPE meetings of November 14, 2017 and December 12, 2017 were cancelled.

AIR will continue work closely with IBESR and hold monthly meetings that include all sub-award partners and, at times, community-level representatives to review project activities and lessons learned.

3.2.3 Meetings with CNLTP

AIR is enthusiastic about pursuing a collaboration with the CNLTP during Years 2 and 3 of the project. Our Chief of Party met with Dr. Thélot, President of the CNLTP on December 21, 2017 to discuss the Workplan for Year 2. As per agreement between AIR and the CNLTP, the community child protection committees to be created and identified within communities will have the ability to dually act as ad hoc committees for the CNLTP. A community child protection committee will also be implemented in Saint Marc, as it is a point of origin and a point of transit area for trafficking in persons (TIP). While this city is outside the focus of implementation of pilot interventions, APC will support the CNLTP in this effort as Saint Marc is in need of additional attention for TIP monitoring.

3.2.4 Meeting with Lumos

On December 1 and December 20, 2017, APC held meetings with Lumos. On December 1, 2017, Project Director, Amy West, met with four representatives of Lumos. The USAID AOR was unable to attend at the last minute. The meeting with Lumos was requested by USAID in order for AIR and Lumos to find an understanding of how to define roles and responsibilities in Years 2 and 3 of the project per the existing MOU and establish more direct communication with new additions to the Lumos team. Sharon Petrie, Expansion Director for Lumos' International Programs stated that Lumos would need to take the decision at the UK office about whether to continue partnering with AIR in light of the project's "value add" to Lumos' existing work in Haiti and vice versa. AIR asked about the possibility of Lumos commenting on Intervention 3 in the proposed Workplan which would be a natural point for the two organizations to align as the project team had incorporated the ideas of Eugene Guillaume, Haiti representative for Lumos, in Intervention 3.

AIR supplied Lumos with a copy of the ideas under Intervention 3 after the October meetings; Lumos had no comment from October through December on the drafts of the ideas/Workplan shared with them. Lumos was unhappy with the short time table for developing the Workplan, despite both AIR and USAID attempting to demonstrate understanding of the tight time table and explain that this was at USAID's request.

In addition, Sharon Petrie acknowledged that she did not understand why Lumos had been unresponsive to AIR's Contract/Finance requests for expenses in order to reimburse for travel as per the agreement of AIR paying up to \$24,000 to Lumos in Year 1 for attendance at Advisory Committee meetings. She did acknowledge that she was aware that Lumos had not responded to AIR on numerous occasions. The Lumos team assured Project Director Amy West that there would be follow up before the holidays with a Lumos-AIR-USAID phone call in order to talk through any decisions that would be made related to forward actions on the project.

On December 20, 2017, Chief of Party, Patrick Camille, met with Eugene Guillaume, Haiti's Program Manager at Lumos to introduce the new staff organizational structure of APC. During this meeting, Patrick Camille presented the interventions planned for Year 2 of the project. AIR

and Lumos also discussed the roles and responsibilities of each organization in the collaboration for strengthening child protection.

3.2.5 The Technical Team's Work on the Workplan

In early December, the new APC Team pulled together the thematic priorities discussed in the October meetings with partners, the expectations expressed by IBESR during the December 8th meeting, the SNPE, Workplan of CNLTP, the PAN/VACS and partner inputs to detail a process for implementing proposed objectives, tasks, and indicators. This Workplan served as the basis of discussion for further meetings with partners on December 13, with IBESR on December 14 and with the CNLTP on December 21, 2017.

To deliver results under each objective and across target area, the APC technical implementation team is structured under the leadership of the Technical Lead with one focal point for each partner.

The Workplan was submitted to USAID on December 22, 2017.

3.2.6 Geographic Zones of Intervention

APC will work in five departments during Years 2 and 3: West, South, Southeast, Central Plateau and Artibonite. Each partner will then act as a geographic lead in a specific department. Partners will also be expected to support the work in other departments as needed. For example, Zanmi Lasante will take the lead in Central Plateau, Restavèk Freedom in South, and ENPAK in the West department. AIR will take the lead in Southeast. Terre des Hommes will work across South and Southeast. This approach will not limit the partners in exploring the ways in which effective models might apply in other communities and departments as opportunities arise.

In Artibonite, the Team will work with one child protection committee in Saint Marc which will work specifically with the CNLTP, as Saint Marc is a both a point of origin and a point of transit point for TIP.

3.2.7 Operational Planning

Since the submission of the workplan to USAID, the technical team has started operational planning. This includes developing the scopes of work and deliverables for each subaward partner, designing a document which details the methodology for the work APC will do within the communities, as well as developing a calendar of trips to the field for prospection and initial meetings with groups and leaders in the communities. This methodology, based on a citizen engagement and participation model, will be finalized based on the approved workplan and will guide the launch of the activities.

3.2.8 Subaward Partner Grants

The process of developing subaward contracts with partners discussed with USAID is ongoing. The Team has drafted a set of shared and specific activities for each partner based on the organization's comparative advantage (i.e. expertise, geographic presence, and existing role in child protection policy implementation in Haiti).

Partner subawards will be granted upon approval of the Workplan and the budget realignment.

3.3 Deliverable Updates

Year 1, Quarterly Report 5 was submitted in a timely manner to USAID in October 2017. QR5 accounts for an adjustment in the project year to align with the USG fiscal year. The Workplan for Year 2 was delayed as part of USAID and AIR discussions on building stronger relationships with the GoH and taking the time necessary to submit on December 22, 2017 for review and approval along with a proposed budget realignment.

4. MANAGEMENT AND ADMINISTRATIVE ISSUES

4.1 Management

Based on recommendations from USAID, AIR has doubled the size of its field office in order to have a stronger and more extensive footprint in Haiti in Years 2 and 3. This was addressed in Section 3.

4.1.1 Revision of Staff Roles and Responsibilities

The project management team has reviewed and revised the job descriptions of the all field office personnel. The aim of this exercise was to customize the team's roles and responsibilities to the arrival of the new leadership, to reflect the new project approach, and to allow the team to best respond to the needs of partners and the GoH stakeholders.

Under the direction of the Technical Lead, the Senior Community Development Officer (SCDO), Caroline Durena, and the Community Development Officers (CDOs), Evyrna Toussaint and Rolinx Augustin, are responsible for working with communities to design and implement community-driven models of child protection with standardized processes for replication. They will support the overall behavior change communication strategy and supervise the implementing partners. Further, they will be responsible for the monitoring of interventions to strengthen the reporting work of the TBD M&E Officer for the project.

The Senior Community Development Officer and the Community Development Officers will all be responsible for working with partners and community leaders to develop strong processes for the identification, tracking, and monitoring of children in a community. They will work with established processes to help community leaders replicate these processes in neighboring communities. In addition, they will be responsible for community trainings and town hall meetings in order to create an ongoing collaborative environment in project target communities.

4.1.2 Draft Agreement with IBESR

Following up on the meeting on December 14, 2017, IBESR sent a draft agreement sent to AIR to detail and formalize the collaboration for Years 2 and 3 of the project. USAID will sign this agreement with the GoH in order to strengthen a more formal mechanism for ongoing partnership between APC and IBESR.

4.2 International Travel

Table 1. Year 2, Quarter 1 Travel

| Name | Begin Date | End Date | Itinerary | Purpose |
|---------------|-------------|------------|---------------|--|
| Amy West | October 16 | October 21 | SF-PAP-SF | GoH and NGO partner meetings |
| Lauren Reeves | October 16 | October 21 | DC-PAP- DC | New staff training/Logistical support/Technical support |
| Amy West | November 29 | December 8 | SF-PAP-SF | Onboarding new staff/ Partner meetings/Technical Workplan design meetings/Security meeting |

5. PLANNED ACTIVITIES AND EVENTS FOR NEXT QUARTER

APC Activities for Quarter 2

During Quarter 2, within each department, APC will contribute to strengthening communities in the South, Southeast, Artibonite, West and the Central Plateau through concrete actions:

- Creation and/or reinforcing existing community child protection committees (Intervention 2).
- Support to the community child protection committees in establish working relationships with the local and national authorities that play a role in child protection (IBESR, Mayor's Office, the Ministry of Interior, the Ministry of Social Affairs and Labor).

The project will continue ongoing collaboration with USAID, GoH and child protection stakeholders in Haiti. The APC leadership will support child protection strategies and policy thinking with central and local GoH authorities. At the national level in Port-au-Prince, the team will contribute to the design, preparation and coordination of the IBESR's national behavior change communication campaign that will have the aim of behavior change among Haitian citizens (Intervention 1). Further, the project will collaborate with project partners, local organizations, community and religious leaders and others.

Detailed activities may include but not be limited to the following:

- Providing technical support to IBESR in developing its own character and story line for disseminating messages on child protection at any time or during special days.
- Developing BCC curriculum/guidelines for journalists related to the SNPE, the action plan of CNLTP, and VACs.
- Adding child protection module to community health workers' training with input from IBESR, CLNTP, BPM (possible engagement of MOH as well).
- Working on a model to transform at least one institution into a community center; supporting IBESR in identifying and engaging conversation with institutions to open their doors to community activities.
- Providing technical input to the process of extending IBESR's foster care network as an alternative to the institutionalization of children, and contribute to the reflection on and review of the national deinstitutionalization plan (Intervention 3).

Furthermore, the APC team hopes to finalize subaward partner grants, engage in the logistical and programmatic startup of interventions 1, 2, and 3 in the South, Southeast, West, Central Plateau and Artibonite, and based on an approved workplan, finalize and submit the Activity MEL Plan with indicators associated with project interventions.

Activities with CNLTP

During Quarter 2, AIR will look to support CNLTP in the identification and documenting of trafficking cases over a period of 20 days. APC will facilitate field visits as well as logistics such as providing a vehicle, fuel and per diem for 20 days.

There are a number of opportunities for coordination and collaboration for APC with other USAID funded projects as well as other initiatives. One such collaboration that we have started to plan is to link cases of victims to USAID's Justice Sector Strengthening Program (JSSP) for legal services. These cases will be referred by the community child protection committees in communities targeted by both AIR and JSSP.

Advisory Committee

During Quarter 2, the terms of reference (TORs) developed in Year 1 for the project's Advisory Committee will be finalized, approved and signed. In Year 2, Advisory Committee meetings will be held tentatively for March 2018, June 2018 and September 2018. Participating members of the Advisory Committee in Year 2 will be Zanmi Lasante, Restavèk Freedom, ENPAK and Terre des Hommes, as well as any additional local NGO that may be a subaward to the project. Seats will be opened to community leaders engaged in implementing any community model. Standing members will remain USAID, Government of Haiti (IBESR, CNLTP, BPM), UNICEF and UNHCR. Lumos' participation will be evaluated based on the USAID-AIR-Lumos discussions related to Section 3.2.4.

6. APPENDICES

${\bf 6.1}$ Conversations and Meetings Held to Finalize the Workplan

| Activity | Dates | Institutions/ | Representatives |
|---------------|----------------|-----------------|--|
| | | Organizations | |
| Co-Design | October 18 and | IBESR, CNLTP, | Diem Pierre, Andolphe Guillaume, |
| Conversation | 20, 2017 | BPM, Lumos, ZL, | Hervé Volcy, Guerson Joseph, Samuel |
| | | ENPAK, RF | Jean-Baptiste, Melissa Louine, |
| | | | Georges J. Révolus, Eugene |
| | | | Guillaume, Jo-Ann Garnier, Myriam |
| | | | Valmé Joseph, Nicolas Hector Bedy, |
| | | | Thomas Jean Philippe, Caroline |
| | | | Durena, Amy West, Rolinx Augustin |
| Meeting with | December 5, | USAID, AIR | Mohamed Zahar, Georges Jasme |
| USAID | 2017 | | Revolus, Amy West, Patrick Camille, |
| | | | Melodie Cerin, Myriame Elvariste, |
| | | | Caroline Durena |
| Meeting with | December 8, | IBESR, AIR | Mme Arielle Jeanty Villedrouin, Diem |
| IBESR | 2017 | | Pierre, Patrick Camille, Melodie Cerin |
| Meeting with | December 7, | UNHCR, AIR | Roland-Francois Weil, Junior Remy |
| UNHCR | 2017 | | Mauvais, Amy West, Patrick Camille |
| Meeting with | December 13, | AIR, Zanmi | Jo-Ann Garnier, Myriam V. Joseph, |
| Partners | 2017 | Lasante, ENPAK | Dr. Wesler Lambert, Melissa Louine, |
| | | | Samuel Jean Baptiste, Tiffany |
| | | | Robbins, Patrick Camille, Melodie |
| | | | Cerin, Myriame Elvariste, Caroline |
| | | | Durena, Evyrna Toussaint, Rolinx |
| | | | Augustin |
| Validation | December 14, | IBESR, AIR, | Jo-Ann Garnier, Myriam V. Joseph, |
| Workshop with | 2017 | ENPAK, Zanmi | Dr. Wesler Lambert, Reginald Fils- |
| IBESR and | | Lasante, | Aime, Samuel Jean Baptiste, Patrick |
| Partners | | Restavèk | Camille, Melodie Cerin, Myriame |
| | | Freedom | Elvariste, Caroline Durena, Evyrna |
| | | | Toussaint, Rolinx Augustin |